

PUBLIC ADMINISTRATION (M.P.A.)

<https://carsey.unh.edu/program/mpa/online-master-public-administration>

Description

The Online Master of Public Administration program (MPA) offers you the opportunity to learn the skills you need in all aspects of public and nonprofit management including leadership, program evaluation, budgeting, planning, personnel management, collective bargaining, and policy analysis. Professionals with five or more years of relevant work experience or an accredited Certified Public Manager (CPM) credential can enroll in the 12-month Executive MPA program with reduced degree requirements and lower tuition cost.

Our MPA graduates are prepared to engage with their communities, ensure accountability, and have the administrative skills to achieve their organization's mission in an effective and sustainable manner.

- The MPA program is fully online and is ideal for working professionals
- Study with public service professionals and professors who bring strong analysis and best practices to your learning
- Start in the fall, spring, or summer and graduate in as little as 12 months (Executive MPA) or 16 months (MPA)
- Choose your MPA Capstone Experience Track: Management and Leadership or Program Planning and Development
- The GRE is not required to apply for this degree program

Program Delivery & Location: Core academic courses for the MPA program are offered entirely online with choices for taking optional elective courses in person on the UNH campuses. Students who choose to participate in the Washington DC Colloquium experience will join students from other Carsey programs for a week in Washington, DC.

Requirements

MPA Requirements

Students enrolled in the Carsey School's **Master of Public Administration** program are required to complete a thirty-six (36) credit program, consisting of:

- **Three (3) BASIC Core Curriculum Courses**
- **Three (3) ADVANCED Core Curriculum Courses**
- **MPA CAPSTONE EXPERIENCE Track:**
 - **Management and Leadership Track:** Two (2) Capstone Project Courses + Four (4) Elective Courses
OR
 - **Program Planning and Development Track:** Four (4) Capstone Project Courses + Two (2) Elective Courses

These provide students with a strong foundation in theory and the applied skills necessary to foster democratic involvement, accountability and administrative competency in the provision and delivery of public services in towns, cities, state agencies, and a wide range of nonprofit and non-governmental organizations. Further opportunities for depth and specialization are provided through a broad range of ADVANCED Core and

ELECTIVE courses which vary by semester. For a culminating graduate experience, students choose an MPA capstone experience to match their interests in Management and Leadership or Program Planning and Development, enabling students to directly apply what they've learned throughout their MPA program.

Code	Title	Credits
MPA BASIC Core Curriculum Courses (3 Courses)		
PA 800	Foundations and Theories of Public Administration	3
PA 805	Introduction to Statistical Analysis	3
PA 809	Organization and Management in Public and Non-profit Sectors	3
MPA ADVANCED Core Curriculum Courses (3 courses)		
Select three courses from the following:		9
PA 802	Grant-writing for Public and Non-profit Sectors	
PA 808	Administrative Law	
PA 812	Leadership Theory and Practice	
PA 813	Human Resource Management in Public and Non-profit Sectors	
PA 814	Financial Management and Budgeting in the Public Sector	
PA 816	Public Management Techniques	
PA 818	Non-Profit Management	
PA 819	Managing Conflict and Change in Nonprofit and Public Organizations	
PA 820	Strategic Communications for Public and Non-profit Sectors	
PA 821	Effective Change Management in Nonprofit and Public Organizations	
DPP 801	Integrative Approaches to Development Policy and Practice	
DPP 802	Economic Analysis for Development	
DPP 805	Fiscal Management for Development Organizations	
DPP 808	Policy Seminar	
DPP 861	Community Development Finance	
GCHS 810	Conflict & Human Security	
GCHS 820	Global Governance	
GCHS 830	International Development & Human Security	
GCHS 840	Sustainable Development: Gender-Environment Nexus	
GCHS 850	Peace and Human Security in the Post-Atrocity State	
PPOL 806	Fundamentals of Policy Analysis	
PPOL 810	Policy Across Borders	
PPOL 812	Strategies for Policy Impact	
PPOL 822	Media Strategy and Skills	
PPOL 897	Advanced Special Topics	
MPA CAPSTONE EXPERIENCE Track		
Select a track from the following:		18
Management and Leadership Track²		
PA 804	Policy and Program Evaluation	
PA 908A	Capstone in Public Administration	
Four (4) MPA-Approved ELECTIVE Courses ¹		
Program Planning and Development Track³		
DPP 980	Introduction to Community Development Projects	
DPP 981	Project Design and Planning	
DPP 982	Project Implementation and Monitoring	
DPP 983	Project Evaluation	
Two (2) MPA-Approved ELECTIVE Courses ¹		
Total Credits		36

¹ A range of MPA ADVANCED Core courses are offered each term and vary each year. ADVANCED Core courses can also be taken as ELECTIVE courses. Students may also propose relevant ELECTIVE courses if they make sense in terms of the student's interests and academic plan. Discussion with your MPA Graduate Academic Advisor should inform this choice.

² As a culmination of their graduate work, students in the Master of Public Administration's **Management and Leadership Track** are tasked with reflecting upon the professional applicability of their MPA skillset and drawing from the ePortfolio that they built throughout the program. Students are presented with a real-world problem in public administration and asked to write a paper exploring the problem and proposing recommended solutions.

³ Students in the Master of Public Administration's **Program Planning and Development Track** complete a four-term capstone project as the culmination of their graduate work. This capstone experience is designed to provide an opportunity to directly apply theories learned in the classroom to a major applied project within a community.

Degree Plan

MPA Sample Degree Plan (36 Credits) CAPSTONE TRACK: MANAGEMENT AND LEADERSHIP

First Year

Fall		Credits
Term 1		
PA 800	Foundations and Theories of Public Administration	3
MPA ADVANCED Core Course ¹		3
Term 2		
MPA ADVANCED Core Course ¹		3
MPA ADVANCED Core Course ¹		3
Credits		12

Spring

Term 3		
PA 804	Policy and Program Evaluation ²	3
PA 809	Organization and Management in Public and Non-profit Sectors	3
Term 4		
PA 805	Introduction to Statistical Analysis	3
MPA-Approved ELECTIVE Course ¹		3
Credits		12

Second Year

Fall		
Term 1		
MPA-Approved ELECTIVE Course ¹		3
MPA-Approved ELECTIVE Course ¹		3
Term 2		
PA 908A	Capstone in Public Administration	3
MPA-Approved ELECTIVE Course ¹		3
Credits		12
Total Credits		36

¹ A range of MPA ADVANCED Core courses are offered each term and vary each year. ADVANCED Core courses can also be taken as ELECTIVE courses. Students may also propose relevant ELECTIVE courses based upon their interests. Consult with your Graduate Academic Advisor for guidance and course selections.

² As a culmination of their graduate work, students in the Master of Public Administration's **Management and Leadership Track** are tasked with reflecting upon the professional applicability of their MPA skillset and drawing from the ePortfolio that they built throughout the program. Students are presented with a real-world problem in public administration and asked to write a paper exploring the problem and proposing recommended solutions.

MPA Sample Degree Plan (36 Credits) CAPSTONE TRACK: PROGRAM PLANNING AND DEVELOPMENT

First Year

Fall		Credits
Term 1		
DPP 980	Introduction to Community Development Projects ²	3
PA 800	Foundations and Theories of Public Administration	3
Term 2		
DPP 981	Project Design and Planning ²	3
MPA ADVANCED Core Course ¹		3
Credits		12

Spring

Term 3		
DPP 982	Project Implementation and Monitoring ²	3
PA 809	Organization and Management in Public and Non-profit Sectors	3
Term 4		
DPP 983	Project Evaluation ²	3
PA 805	Introduction to Statistical Analysis	3
Credits		12

Second Year

Fall		
Term 1		
MPA ADVANCED Core Course ¹		3
MPA ADVANCED Core Course ¹		3
Term 2		
MPA-Approved ELECTIVE Course ¹		3
MPA-Approved ELECTIVE Course ¹		3
Credits		12
Total Credits		36

¹ A range of MPA ADVANCED Core courses are offered each term and vary each year. ADVANCED Core courses can also be taken as ELECTIVE courses. Students may also propose relevant ELECTIVE courses based upon their interests. Consult with your Graduate Academic Advisor for guidance and course selections.

² Students in the Master of Public Administration's **Program Planning and Development Track** complete a four-term capstone project as the culmination of their graduate work. This capstone experience is designed to provide an opportunity to directly apply theories learned in the classroom to a major applied project within a community.

Accelerated Master's

This graduate program is approved to be taken on an accelerated basis in articulation with certain undergraduate degree programs.

General Accelerated Master's policy, note that some programs have additional requirements (e.g. higher grade expectations) compared to the policy.

Please see the [Graduate School website](#) and contact the department directly for more information.

Accelerated Master's Program Eligible: Yes-MPA Only (not applicable for the Executive MPA program)

The **Public Administration (M.P.A.)** program allows eligible undergraduate seniors to enroll in graduate level courses which can fulfill requirements for both their undergraduate and graduate degree programs. Students can apply to the Accelerated MPA program during their junior or senior year. Please review details on eligibility requirements for admission.

Eligible students who are admitted to the Accelerated Master's MPA program may complete up to 12 credits (four 3-credit courses) at the 800-level during their undergraduate senior year (unless otherwise indicated below). Credit earned counts toward both the undergraduate program and graduate degree.

The Public Administration (M.P.A.) is approved to be taken on an accelerated basis in articulation with the below undergraduate programs.

The graduate 800-level courses listed below have been approved to be completed in the undergraduate senior year and earn credit toward both the undergraduate programs listed below and the Public Administration (M.P.A.) degree program.

Accelerated Master's students should always consult with their Graduate Academic Advisor for course selection guidance.

College of Health and Human Services

Code	Title	Credits
Recreation Management & Policy: Outdoor Leadership and Management Option (B.S.)		
Recreation Management & Policy: Program and Event Management Option (B.S.)		
Recreation Management & Policy: Therapeutic Recreation Option (B.S.)		
Students may select up to four (4) 800-level courses (12 credits total) from the following:		
Community Development Policy and Practice (M.A.) courses:		
DPP 801	Integrative Approaches to Development Policy and Practice	
DPP 802	Economic Analysis for Development	
DPP 805	Fiscal Management for Development Organizations	
DPP 806	Organizational Management and Leadership	
Global Conflict & Human Security (M.S.) courses:		
GCHS 810	Conflict & Human Security	
GCHS 820	Global Governance	
GCHS 830	International Development & Human Security	
GCHS 840	Sustainable Development: Gender-Environment Nexus	
GCHS 850	Peace and Human Security in the Post-Atrocity State	
Public Administration (M.P.A.) courses:		
PA 800	Foundations and Theories of Public Administration	
PA 802	Grant-writing for Public and Non-profit Sectors	
PA 809	Organization and Management in Public and Non-profit Sectors	
PA 812	Leadership Theory and Practice	
PA 818	Non-Profit Management	
PA 819	Managing Conflict and Change in Nonprofit and Public Organizations	
PA 820	Strategic Communications for Public and Non-profit Sectors	
PA 821	Effective Change Management in Nonprofit and Public Organizations	
Public Policy (M.P.P.) courses:		
PPOL 806	Fundamentals of Policy Analysis	
PPOL 810	Policy Across Borders	
PPOL 812	Strategies for Policy Impact	
PPOL 822	Media Strategy and Skills	
PPOL 897	Advanced Special Topics	
Recreation Management and Policy (M.S.) courses:		
RMP 811	Recreation Resource Management	

RMP 820	Adaptive Sport Facilitation for Recreation Therapy and Related Professions
RMP 824	Research, Evaluation, and Data-Driven Decisions
RMP 840	Therapeutic Recreation Service Delivery in Community Settings
RMP 868	Theories and Philosophies of Youth Development
RMP 872	Law and Public Policy in Leisure Services
RMP 876	Human Dimensions of Natural Environments

College of Liberal Arts

Code	Title	Credits
Political Science (B.A.)		
800-level courses approved for the undergraduate program:		
PA 800	Foundations and Theories of Public Administration	
PA 809	Organization and Management in Public and Non-profit Sectors	
PA 818	Non-Profit Management	

College of Professional Studies - Manchester

Code	Title	Credits
Cybersecurity Policy (Minor)		
800-level courses approved for the undergraduate program:		
CPRM 810	Foundations of Cybersecurity Policy (Minor Required Course)	
PA 800	Foundations and Theories of Public Administration (Minor Elective Course)	
PA 809	Organization and Management in Public and Non-profit Sectors (Minor Elective Course)	
PA 812	Leadership Theory and Practice (Minor Elective Course)	
PA 818	Non-Profit Management (Minor Elective Course)	

Code	Title	Credits
Global Studies (Minor)		
800-level courses approved as electives in the undergraduate program:		
PA 800	Foundations and Theories of Public Administration (Minor Elective-Economics and Interdependence pillar)	
PA 809	Organization and Management in Public and Non-profit Sectors (Minor Elective-Economics and Interdependence pillar)	
PA 812	Leadership Theory and Practice (Minor Elective-Economics and Interdependence pillar)	
PA 818	Non-Profit Management (Minor Elective-Economics and Interdependence pillar)	

Code	Title	Credits
Public Service and Nonprofit Leadership (B.S.)		
800-level courses approved as electives in the undergraduate program:		
PA 800	Foundations and Theories of Public Administration	
PA 809	Organization and Management in Public and Non-profit Sectors	
PA 812	Leadership Theory and Practice	
PA 818	Non-Profit Management	

College of Professional Studies - Online

Code	Title	Credits
Business and Technology		
Accounting and Finance (B.S.)		
Applied Studies: Management (B.S.)		
Business Management: Accounting Option (B.S.)		
Business Management: Economic Science Option (B.S.)		
Business Management: Emergency Management Strategy and Planning Option (B.S.)		
Business Management: Finance Option (B.S.)		
Business Management: Leadership, Change, and Social Responsibility Option (B.S.)		
Business Management: Management Option (B.S.)		
Business Management: Nonprofit Management Option (B.S.)		
Business Management: Organization and Business Administration Option (B.S.)		
Business Management: Project Management Option (B.S.)		
Fire Service Administration (B.S.)		
Human Resource Management (B.S.)		
Operations, Supply Chain, and Logistics Management (B.S.)		
Public Administration (B.S.)		
Technology Management (B.S.)		
Health Care, Human Services, and Behavioral Science		
Applied Psychology: Emergency Management Strategy and Planning Option (B.S.)		
Criminal Justice (B.S.)		
Liberal Arts, Communications, and General Education		

Individualized Studies: Management (B.S.)	
Professional Communication: Business and Strategic Communication Option (B.S.)	
Professional Communication: Interpersonal and Organizational Communication Option (B.S.)	
Professional Communication: Visual Communication and Social Media Option (B.S.)	
<i>The approved 800-level courses below will count as electives in the undergraduate program.</i>	
Students may select up to four (4) 800-level courses (12 credits total) from the following:	
Community Development Policy and Practice (M.A.) courses:	
DPP 801	Integrative Approaches to Development Policy and Practice
DPP 802	Economic Analysis for Development
DPP 805	Fiscal Management for Development Organizations
DPP 806	Organizational Management and Leadership
Global Conflict & Human Security (M.S.) courses:	
GCHS 810	Conflict & Human Security
GCHS 820	Global Governance
GCHS 830	International Development & Human Security
GCHS 840	Sustainable Development: Gender-Environment Nexus
GCHS 850	Peace and Human Security in the Post-Atrocity State
Public Administration (M.P.A.) courses:	
PA 800	Foundations and Theories of Public Administration
PA 802	Grant-writing for Public and Non-profit Sectors
PA 809	Organization and Management in Public and Non-profit Sectors
PA 812	Leadership Theory and Practice
PA 818	Non-Profit Management
PA 819	Managing Conflict and Change in Nonprofit and Public Organizations
PA 820	Strategic Communications for Public and Non-profit Sectors
PA 821	Effective Change Management in Nonprofit and Public Organizations
Public Policy (M.P.P.) courses:	
PPOL 806	Fundamentals of Policy Analysis
PPOL 810	Policy Across Borders
PPOL 812	Strategies for Policy Impact
PPOL 822	Media Strategy and Skills
PPOL 897	Advanced Special Topics

Code	Title	Credits
Public Administration & Policy (Minor)		
800-level courses approved as electives in the undergraduate program:		
GCHS 810	Conflict & Human Security	
GCHS 820	Global Governance	
GCHS 830	International Development & Human Security	
GCHS 840	Sustainable Development: Gender-Environment Nexus	
PA 800	Foundations and Theories of Public Administration	
PA 809	Organization and Management in Public and Non-profit Sectors	
PA 818	Non-Profit Management	
PPOL 806	Fundamentals of Policy Analysis	
PPOL 810	Policy Across Borders	
PPOL 822	Media Strategy and Skills	

Student Learning Outcomes

Program Learning Outcomes

- Develop in-depth understanding of the structure of public sector organizations and common issues faced by public and nonprofit managers
- Communicate effectively with public managers, policymakers, and the general public
- Manage organizations, processes, and people in the public and nonprofit sectors
- Apply critical thinking skills to address public issues and solve problems
- Collect and analyze data to inform public decision-making